January 22, 1976

MEMORANDUM TO: Members of the University Senate

FROM: President John C. Sawhill

As you know, I have been engaged in serious consultations within the University over the past months on the plans for the School of Continuing Education and on the development of institutional arrangements to enable the University to respond quickly in testing new degree ideas for new audiences. We all believe that in the current period of financial concern we must pay as much attention to educational growth as to retrenchment, and as much attention to income improvement as to expense reduction.

The attached document presents certain proposals to accomplish these objectives. I have discussed the sections which relate to the School of Continuing Education with the deans of that School, and asked Dean Lebowitz to distribute the document to the faculty of the School of Continuing Education. I am hopeful that the School will now move rapidly forward to widen the educational and fiscal roles envisioned by the Fiscal Review Group for the School.

The document also proposes the establishment of a Gallatin Division. I would like to discuss this proposal with you at the next meeting of the University Senate on February 12. The Gallatin Division is intended to be an instrument for change and innovation. It is designed to experiment with new degree programs which---if successful---might later be transferred to existing schools. The Division is in no way intended as a replacement for or obstacle to educational innovation in our Schools and Colleges, but as a testing ground for all of us to utilize.

Initially, the new Division will house the University Without Walls, which will give it an educational and financial base. I recognize that the Senate Educational